



December 29, 1964
NUMBER 5100.27

ASD (I&L)

Department of Defense Directive

SUBJECT Delineation of International Logistic Responsibilities

- Refs.:
- (a) DoD Directive 5100.1, "**Functions of the Department of Defense and its Major Components**", December 31, 1958
 - (b) DoD Directive 51.05.20, "Defense Representative, North Atlantic and Mediterranean Areas, and Defense Advisor, U.S. Regional **Organization**", May 24, 1962
 - (c) DoD Directive 5118.3, "**Assistant Secretary of Defense (Comptroller)**", December 8, 1962
 - (d) DoD Directive 5X26.22, "Assistant Secretary of Defense (**Installations and Logistics**)", January 30, 1961
 - (e) DoD Directive 5129.1, "Director of Defense Research and **Engineering**", February 10, 1959
 - (f) DoD Directive 5158.1, "organization of the Joint Chiefs of Staff and Relationships with the Office of the **Secretary of Defense**", December 30, 1958
 - (g) DoD Directive 5132.2, "Assistant Secretary of Defense (**International Security Affairs**)", May 20, 1961
 - (h) DoD Directive 51.32.3, "Department of Defense Policy and **Responsibilities Relating** to the Military Assistance Program", July 8, 1963
 - (i) DoD Directive 5120027, "Assistant **Secretary** of Defense (Manpower)", June 7, 1963
 - (j) DoD Directive 5105.22, "**Defense Supply Agency (DSA)**", November 6, 1961
 - (k) DoD Directive 5100.27, "DoD Organization for **International Logistics**", April 27, 1962 (hereby **cancelled**)

I. PURPOSE

This Directive -

- A. **Amends** references by **expanding** on **existing** Department of Defense international security and logistic responsibility **y assignments** and functions, and by assigning specific **inter-national logistic responsibilities**.
- B. Emphasizes and **clarifies** the coordination responsibilities of DoD **Components** to assure effective and efficient **fulfillment** of **international** logistic plans and programs.

II. DEFINITION

As used in this Directive:

- A. **"Logistics"**, in the most comprehensive sense, **includes** -
1. **Design and** development, acquisition, storage, transportation, distribution, **maintenance, evacuation and** disposition of materiel;
 2. transportation, evacuation and hospitalization of **personnel**;
 3. acquisition or construction, maintenance, operation, end disposition of facilities;
 4. acquisition or **provision** of services; **and**
 5. collection **and** assessment of **and** reporting logistic data.
- B. **"International logistics"** **also** includes -
1. **Provision** of logistic support (**major** end items, **other materiel** and **services**) to, or receiving **logistic** support **from**, one or more foreign **governments, international** organizations, or military forces, with or without **reimbursement**.
 2. Development of **plans** and actions related to the **inter-**meshing of a significant **element**, activity, **or** component of the **military** logistic systems or procedures of the U.S. with those of one or **more foreign governments, international** organizations, or **military** forces on a **temporary** or permanent basis.
 - 3* **Development** of **plans** and actions related to the **utili-**zation of U.S. logistic policies, systems, and/or **pro-**cedures to meet requirements of one or **more** foreign governments, **international** organizations, or forces.
 4. **Logistic** activities specifically related to the **Military Assistance Program (MAP)** as authorized **in** the Foreign Assistance Act. This Directive **supplements** and does not set aside the authority, direction and **relationships** pertaining to the **Military** Assistance Program (**MAP**) as set forth in references (g) **and** (h).

III. RESPONSIBILITIES AND FUNCTIONS

Subject to the direction, authority and **control** of the **Secretary** of Defense, responsibilities and **functions** with respect to international logistics **are** assigned as set **forth** below. In **carrying** out international logistic responsibilities **and** functions, each DoD component **will** **make** full use of established **capabilities** of the other DoD components In **order** to eliminate **unnecessary duplication** of DoD functions **and** facilities.

- A. The Assistant Secretary of Defense (International Security Affairs), in addition to **carrying** out international **security** responsibilities assigned by **references** (g) **and** (h), shall:
1. **Have** primary responsibility for international logistic negotiations with foreign governments and **international** organizations.
 2. **Provide** policy guidance to DoD components with respect to the international **political-military** and foreign economic aspects of international **logistics, including:**
 - a. Advising the Joint Chiefs of Staff on the information **required** for the **development** and **analysis** of international security policies; **and**
 - b. reviewing and **analyzing** international logistic information to determine **implications** for international **policy** development and implementation.
 3. Develop and **coordinate** DoD positions for the **negotiation** of agreements and **arrangements** with **foreign** governments and **international** organizations. This **will** include:
 - a. **Planning** for **negotiations** with foreign **Ministries** of Defense In such areas as coordinated **production, cooperative** supply and maintenance systems, and foreign **exchange compensation** agreements;
 - b. **marshalling** and **applying** U.S. **bargaining** leverage for such negotiations; and

c. establishing and maintaining communications with foreign governments **using** appropriate **channels** for **negotiating** U.S. objectives.

4. Provide policy guidance, **within** his **area** of functional **responsibility, to** DoD **representatives on U.S. missions** and to international organizations and conferences.
- 5* Develop **and** coordinate DoD plans and **programs** for the **export** of **military** materiel **and** services to **friendly** foreign **nations** to the end that foreign purchases from U.S. **government** or **industry** will be **maximized**, subject to **considerations** of over-all. national **policy**.
6. Assist the Assistant **Secretary** of Defense (**Installations and Logistics**), as **necessary**, in the **implementation** of **international** logistic **agreements and arrangements**.

B. The Assistant **Secretary** of Defense (**Installations and Logistics**), **in accordance** with the provisions of **reference** (d) and this Directive, shall:

1. Have **primary** responsibility, except in the **R&D** area, for **logistic** pol.d.ties, plans and procedures **necessary to** the **implementation** of **international** logistic agreements **and arrangements** made with foreign **governments** and international Organizations .
2. **On** a selected basis, provide **policy** guidance within his **area** of **functional** responsibility to DoD **representatives** on U.S. missions **and to international** organizations and conferences designed to **implement international** logistic **agreements and arrangements**.
3. Assist the Assistant **Secretary** of Defense (International Security Affairs), as necessary, in the **negotiation** of **arrangements and agreements** with **foreign governments in** the field of **International** Logistics.
4. Monitor the system of priorities and allocations for materiel **and** services **involved in international logistics in** order to ensure **that** appropriate urgencies are accorded competing friendly foreign and U.S. **demands** for **materiel**.

5. Seek opportunities for **improving** the efficiency and effectiveness of logistic functions through **arrangements** with **foreign governments**, and recommend to the **Assistant** Secretary of Defense (International Security Affairs), U.S. positions for possible **future negotiations** with foreign governments and international organizations.
 6. **Maintain** selected data, as **appropriate**, in areas considered of critical **importance** to U.S. and **allied** logistic requirements.
 7. **Provide** policy **guidance** on international **logistics** to DoD components to ensure compatibility **y among** DoD **logistic** systems and with DoD **logistic** policies, plans and **programs**.
 8. Evaluate international logistic **requirements and capabilities in** cooperation with ASD (ISA), the JCS organization, and the" **Military** Departments.
 - 99 **Provide** guidance to the **Military** Departments in the **correlation** of Department of Defense **procurement**, retention, **overhaul** programs, and production base **requirements**, with **potential** allied forces demands on U.S. resources.
 10. Identify, consider and **recommend**, in **cooperation** with **JCS**, the ASD (ISA), the ASD (**Comptroller**) and the Military Departments, alternative logistic actions which could be **undertaken** or planned in advance to increase readiness and shorten response time, with particular reference to emergency logistic **support** for contingency operations of both the U.S. and its **allies**.
 11. **Provide guidance**, In collaboration with the **Assistant Secretary** of Defense (**Comptroller**), to DoD components on pricing U.S. military services and **equipment** supplied to **allies**, and on cost sharing for **mult icount ry** production and **procurement** arrangements.
- c. The Director of Defense Research and Engineering, in accordance with the previsions of reference (e) and this Directive, shall:

1. Have **primary** responsibility for the negotiation of basic policy **agreements** in the field **of R&D with** foreign governments **and** international **organizations**, and shall monitor the implementation of them.
 2. Advise the **ASD(ISA)** and the **ASD(I&L)** when end items resulting **from U.S. R&D projects** are "ready" for production and sale to foreign **governments**.
 - 3* **Provide** the U.S. industry with information and guidance for **conducting R&D** discussions with foreign governments **and** international organizations.
 4. Provide advice and guidance to ASD (ISA) on the technical implications of furnishing Information to foreign governments and international organizations relative to national policy and security.
 5. Monitor the **Data Exchange Program** providing for the release of technical **R&D information** to **foreign** governments and international **organizations**.
- D. The **Assistant Secretary** of Defense (**Comptroller**) shall:
1. Develop, **recommend** and execute **measures** to minimize the financial requirements for programs participated **in** end **administered** by the Department of Defense, including **requirements** for foreign exchange **expenditures**.
 2. Assist the ASD (ISA) in **providing DoD** representation and financial guidance in discussions **preliminary** to or as part of **international logistic** negotiations.
 3. **Provide** advice and guidance to the **ASD(I&L)** with **respect to** pricing policies for U.S. military service and **equipment supplied** to **allies**, and on cost **sharing** for multi-country production, **procurement and** cooperative logistic arrangements .
- E. Other **Officials** of the Office of the **Secretary** of Defense (**Assistant Secretaries** of Defense (Administration), (**Manpower**) and (**Public Affairs**); General Counsel **of** the DoD; and Assistants to the **Secretary** of Defense) shall provide advice and recommendations, as appropriate, for consideration in international logistic matters.

- F. The Defense Representative, North Atlantic and Mediterranean Areas, and Defense Advisor, U.S. Regional organization, as the **principal civilian** representative of the Secretary of Defense in Europe, Middle East (including Saudi Arabia, Pakistan), and North Africa, in accordance with the provisions of reference (b), and this **Directive** shall :
1. Coordinate U.S. **defense** activities with **embassy** and other **government** officials, end **meet with** foreign **officials** in this capacity to assist in cooperative **logistic** matters.
 2. Coordinate European field activities relating to **cooperative logistics**.
 3. Act as the principal field **agency** in the areas of production and infrastructure and in these **areas provide** guidance to **MAAGs and Missions** and be **responsible** for detailed negotiation **in** cooperation with **them**, in accordance with **arrangements** made with the **Commander-in-Chief, U.S. European Command (CINCEUR)** .
 4. **Maintain close** coordination with **USCINCEUR, Commander-in-Chief, Atlantic Command, end Commander-in-Chief, U.S. Strike Command, on international** logistic matters.
- G. The Secretaries of the Military Departments or their designees shall participate fully **in** developing end executing international **logistic** programs under policy guidance of appropriate **elements** of the Office of the Secretary of Defense **and** the Joint Chiefs **of Staff**, by:
1. Initiating **action to** foster doctrine and concepts **mutually** acceptable to foreign countries and **within** the U.S. **Armed Forces**, in order to develop the **harmonization** of and **greater commonality in weapons and logistics support structure** .
 2. Participating In the development, prosecution of negotiations and implementation of **agreements** with **foreign governments** related to **all** aspects of international logistics.

- 39 Integrating international logistics **considerations** with **all** current **planning, programming and budgeting**, as **appropriate**, so that there is a **realistic reflection** Of total **requirements** to support **military commitments**.
 4. Assuming responsibility for the **development**, conduct of negotiations and implementation of **agreements on** specific **pro jects**, as **appropriate**, within established policies.
 - 5* **Providing** data, assistance, advice and **recommendations**, **as appropriate**.
- H. The Defense Supply Agency will participate, as **necessary**, in the development and execution of international logistic programs which, as **determined** by the OSD and the JCS, require DSA **implementa-
tion**. Participation will Include:
1. Assisting the **Military Departments** in developing and prosecuting negotiations with foreign **governments** when DSA facilities or services will be **required** in implementation of resultant **agreements**.
 2. Assuming responsibility for developing **and** conducting negotiations, **and implementing agreements** on specific **pro jects** within **established** policies.
 - 3* **Providing** data, assistance, **advice** and **recommendations**, as appropriate.
 4. **Implementing approved logistic programs in accordance** with policies of and direction **from** the **Secretary of Defense**.
- I. The Joint Chiefs of Staff Organization, In **carrying out inter-**national logistic responsibilities assigned by **reference (a)**, shall :
1. Provide **military** advice **and recommend** military positions to be considered in International logistic matters.
 2. Serve as the focal point for the **flow** of **allied** logistic data to OSD in respect to that **information available only through Commanders** of Unified Commands, and for the accumulation end **evaluation** of allied **logistic** data related to specific **contingency plans** end operations. "
 3. Evaluate data to determine the logistic readiness of the U.S. and allied forces of each unified command area to **accomplish** assigned missions.

4. Review qualitative and quantitative **requirements** on a selected basis for U.S. **and** allied forces, **analyze** trends, and determine general and specific deficiencies in the logistic readiness of forces by combined theater, taking cognizance of **logistic requirements** as determined by **international** agencies supported by the United States.
 5. Recommend **measures** to correct specific **materiel** deficiencies and to **provide** for cooperative logistic arrangements wherever improved support or reduced cost may be **obtained**.
 6. Recommend actions to standardize **logistic** organization, **doctrine** and equipment.
 7. **Recommend** priorities for the **fulfillment** of logistic regiments of U.S. and allied forces.
- J. Commanders of unified **and** Specified **Commands**, as directed by the Joint Chiefs of Staff, shall:
1. **Provide** guidance to **Military** Assistance Advisory Groups in the supporting role of obtaining **international logistic** information and **making assessments**.
 2. Collect, assess and advise on:
 - a. Critical shortages, immediate and **projected**;
 - b. cooperative logistic systems, both planned and in existence;
 - c. **qualitative capabilities** of U.S. and **allied** forces; and
 - d. **critical** deficiencies in logistic support systems in the areas of **transportation**, storage, **maintenance** and training.
 3. Report existing host country capabilities for **providing** to U.S. **and** allied forces with common materiel items, services and facilities.

4. Assess on a continuing basis the logistic capability of U.S. and **allied** forces to carry out cold, **limited** and general **war** plans as related to capabilities under **approved Regional Defense Organizational** plans and U.S. (possibly supported by **allied**) plans, for situations inapplicable to the Regional Defense Organizations.
 - 5* **Coordinate** with Defense Representative, North Atlantic and Mediterranean Areas (**prior** to and during negotiations at Ministry of Defense (MOD) level), negotiations affecting his geographic **areas** of responsibility.
 6. **Provide representation** and input **at** MOD-level discussions and negotiations.
 7. Participate with ASD (I&L) and the **JCS**, in the search for **opportunities for improving** the efficiency and effectiveness of logistic **functions**, and in implementing logistic **arrangements** with friendly **foreign** governments and international organizations .
- K. **The Chiefs of Military Assistance Advisory Groups and Missions,** as **directed** by the Unified Commanders, and in **accordance** with the **provision** of reference (h), shall.:
1. **Provide advice** on host **country** logistic resources that could be shared with U.S. or other allied country forces.
 2. Provide information on available production **capabilit**y for key **weapons** and items for possible use to meet needs of U.S. and other **allies**.
 3. Collect, correlate **and** report **status of and requirements** for selected key **weapons** systems, materiel **and** their support in the **armed** forces of the host country and the **host country's** plans for **remedying** shortages **and** deficiencies.
 4. **Collect, correlate and** report data **on common** materiel items and services **that** host country could provide to U.S. and allied forces, and conversely, that the U.S. could provide the host country.
 5. **Maintain current information** and report **on host** government 's **measures** and plans to **improve logistic** readiness of its forces.
 6. Observe and report on the logistic **readiness** of host country forces.

7. Encourage the development of country supported **programs** consistent with U.S. objectives.
8. Provide the focal point within the country for cooperative logistic support arrangements as **directed**.
9. In cooperation with **other** DoD components, seek **ways** to **improve** the efficiency and effectiveness Of **logistic functions through arrangements** with foreign governments.
10. Participate in implementation of **internat ional** logistic arrangements.
11. Conduct negotiations on specific logistic **and export sales** matters.

IV. RELATIONSHIPS

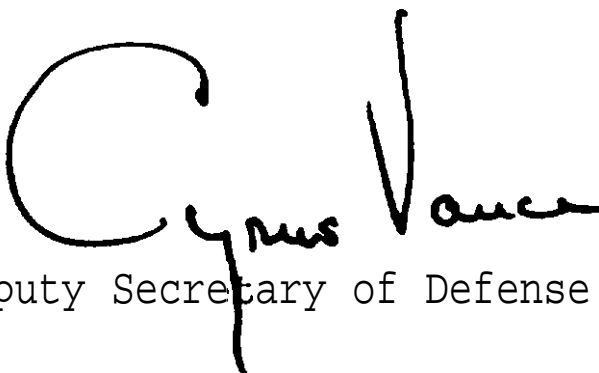
The channel of **communication** with Unified and **Specified Commands** on **all international** logistic matters **shall remain** directly between those **commands**, the Joint Chiefs of **Staff**, and the **Secretary** of Defense. On specific **inter-national** logistic matters of primary concern to the **Military** Departments and **OSD**, particularly those involving participation by Component **Commands**, direct communication between the **Secretaries** of the **Military Departments** and the Principal Staff Assistants to the Secretary of Defense, and the **Component Commands** is authorized. **Appropriate coordination will** be effected by all **elements** concerned. The **above** channels supplement **authority already** provided for in references (g) and (h).

V. CANCELLATION

Reference (k) is hereby **cancelled**.

VI. EFFECTIVE DATE

This Directive is **effective** upon publication.


Deputy Secretary of Defense